

**Implementing Public Policy  
Phase 2: On Campus  
June 11-17, 2022**

Saturday, June 11	Sunday, June 12	Monday, June 13	Tuesday, June 14	Wednesday, June 15	Thursday, June 16	Friday, June 17	
<p align="center">2:00-4:00 p.m. <b>Registration / Check In</b> Double Tree Hotel</p>	<p align="center">7:00-7:50 <b>Breakfast</b> Allison Dining Room</p>	<p align="center"><b>Breakfast HKS Café: 7:00-7:50</b></p>				<p align="center"><b>Breakfast 7:00-9:00</b> Commons Wexner</p>	
	<p align="center"><b>Study Groups: 8:00-8:50</b></p>						
	<p align="center">9:00-10:30 <b>Multiagent Leadership</b> Matt Andrews</p>	<p align="center">9:00-10:30 <b>PDIA 1: Using Problems as Entry Points for Change: Constructing Problems</b> Matt Andrews</p>	<p align="center">9:00-10:30 <b>Leading Teams in Times of Uncertainty: The Case of Mt. Everest</b> Monica Higgins</p>	<p align="center">9:00-10:30 <b>PDIA 5: Finding and Fitting Solutions: Where Ideas Come From</b> Matt Andrews</p>	<p align="center">9:00-10:30 <b>People in PDIA: The Importance of Authorization</b> Matt Andrews</p>	<p align="center">9:00-10:30 <b>Difficult Conversations</b> Rob Wilkinson</p>	
	<p align="center"><b>Coffee Break</b> 11:00-12:30 pm</p>	<p align="center"><b>Coffee Break/Group Photo</b> 11:00-12:30 pm</p>	<p align="center"><b>Coffee Break</b> 11:00-12:30 pm</p>	<p align="center"><b>Coffee Break</b> 11:00-12:30 pm</p>	<p align="center"><b>Coffee Break</b> 11:00-12:30 pm</p>	<p align="center"><b>Coffee Break</b> 11:00-12:30 pm</p>	
	<p align="center"><b>What is Your Role?</b> Matt Andrews</p>	<p align="center"><b>PDIA 2: Constructing and Deconstructing Problems</b> Matt Andrews</p>	<p align="center"><b>When is Psychological Safety Helpful? Creating Effective Learning Environments</b> Monica Higgins</p>	<p align="center"><b>PDIA 6: Finding and Fitting Solutions: Learning and Adapting Toward Success</b> Matt Andrews</p>	<p align="center"><b>Balancing Demands in Your Implementation Strategy</b> Matt Andrews</p>	<p align="center"><b>Bringing It All Together: Phase 3 &amp; Beyond</b> Matt Andrews</p>	
	<p align="center"><b>Lunch</b> Allison Dining Room 2:00-3:30</p>	<p align="center"><b>Lunch</b> Allison Dining Room 2:00-3:30</p>	<p align="center"><b>Lunch</b> Allison Dining Room 2:00-3:30</p>	<p align="center"><b>Lunch</b> Allison Dining Room 2:00-3:30</p>	<p align="center"><b>Lunch</b> Allison Dining Room 2:00-3:30</p>		
	<p align="center"><b>What Makes Teams Work</b> Salimah Samji</p>	<p align="center"><b>Peer Learning Session 1</b> Salimah Samji</p>	<p align="center"><b>PDIA 3: Strengthening Your Problem Narrative</b> Matt Andrews</p>	<p align="center"><b>Meet the IPP Community of Practice</b> IPP Alumni</p>	<p align="center"><b>Peer Learning Session 3</b> Salimah Samji</p>		
<p align="center">4:15 <b>Shuttle to HKS</b> 4:30-6:00 pm</p>	<p align="center"><b>Coffee Break</b> 4:00-4:30 <b>Daily Wrap-Up</b></p>	<p align="center"><b>Coffee Break</b> 4:00-5:00</p>	<p align="center"><b>Coffee Break</b> 4:00-5:30</p>	<p align="center"><b>Coffee Break</b> 3:30-5:00</p>	<p align="center"><b>Coffee Break</b> 4:00-5:30</p>		
<p align="center"><b>Different Challenges, Different Strategies</b> Matt Andrews</p>	<p align="center">4:30-6:00 <b>Harvard Tour</b> <i>Optional</i></p>	<p align="center"><b>Alumni Voices: Using Problems to Spark Change</b> IPP Alumni</p>	<p align="center"><b>Peer Learning Session 2</b> Salimah Samji</p>	<p align="center"><b>PDIA 6: Finding and Fitting Solutions: Learning and Adapting Toward Success</b> Matt Andrews</p>	<p align="center"><b>Alumni Voices: Where Do You Go From Here?</b> IPP Alumni</p>		
<p align="center">6:00-6:30 <b>Daily Wrap-Up</b></p>		<p align="center">5:00-6:00 <b>Daily Wrap-Up</b></p>	<p align="center">5:30-6:00 <b>Daily Wrap-Up</b></p>	<p align="center">5:00-5:30 <b>Daily Wrap-Up</b></p>	<p align="center">6:15 PM <b>Shuttle Departs DoubleTree</b></p>		
<p align="center">6:30-8:30 <b>Opening Dinner and Introductions</b> Allison Dining Room</p>	<p align="center"><b>Free Night</b> Dinner on your own</p>	<p align="center">6:00-8:00 <b>Dinner</b></p>	<p align="center">6:00-8:00 <b>Dinner</b> DoubleTree</p>	<p align="center"><b>Free Night</b> Dinner on your own</p>	<p align="center">6:30-8:30pm <b>Final Dinner</b> Allison Dining Room <i>Attire: Business Casual/National Wear</i></p>		

All classes will be held in Littauer 150, Harvard Kennedy School, 79 JFK Street, Cambridge, MA 02138.